



**GWP - Mediterranean
Regional Strategy 2004-2008 and
Overall Work Plan 2004-2006**

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ABREVIATIONS

EIC	Euro-Mediterranean Network of Irrigators
CEDARE	Centre for Environment and Development of Arab Region and Europe
CIDA	Canadian International Development Aid
CIHEAM	International Centre for Advance Mediterranean Agronomic Studies
EIB	European Investment Bank
EMWIS	The Euro-Mediterranean Information System on the know-how in the Water Sector
EU	European Union
EUWI	European Union Water Initiative (or sometimes referred as simply the Initiative)
FFA	Framework for Action (for Water in the Mediterranean)
GEF	Global Environment Facility
GWP	Global Water Partnership
GWP-Med	Global Water Partnership – Mediterranean
IME	Institut Méditerranéen de l'Eau (Mediterranean Water Institute)
INBO	International Network of Basin Organisations
IWRM	Integrated Water Resources Management
JICA	Japan International Development Aid
MAP/UNEP	The Mediterranean Action Plan of the United Nations Environment Programme
MCSD	Mediterranean Commission on Sustainable Development
MDGs	Millennium Development Goals
MedCities	The Mediterranean Network of Local Authorities
MEDTAC	Mediterranean Technical Advisory Committee (of GWP)
MedWet	The Mediterranean Wetlands Initiative
MED EUWI	Mediterranean Component of the European Union Water Initiative
MENBO	Mediterranean Network of Basin Organisations
METAP	Mediterranean Technical Assistance Programme
MIO-ECSD	Mediterranean Information Office for Environment, Culture & Sustainable Development
MWN	Mediterranean Water Network
NSSDs	National Strategies for Sustainable Development
OECD	Organisation for Economic Cooperation and Development
PRSPs	Poverty Reduction Strategy Papers
SMAP	Short and Medium Term Priority Environmental Action Programme
UN	United Nations
UNEP	United National Environment Programme
WB	World Bank
WFD	Water Framework Directive (of the European Union)
WSSD	World Summit on Sustainable Development

GWP - Mediterranean Regional Strategy 2004-2008 and overall Work Plan 2004-2006

1. Context

1. a. The Mediterranean

The Mediterranean, a water scarce area, lies on the cross road of three continents and it has been the cradle of major civilizations. The shared century-old experiences and diverse cultures have resulted to uneven levels of economic development and socio-political systems. The region is encountering a rapid, unbalanced demographic growth and increased urbanization trends, mainly in the coastal areas. At the same time, the Mediterranean region is rich in unique and fragile ecosystems which face development pressures.

Water supply in the region is unequally distributed in space and time, both at regional level and within each country (72% in the North of the Mediterranean, 23% in the Middle East and only 5% in the North Africa). According to Blue Plan (MAP/UNEP), the Southern Mediterranean and Middle East sub-regions have among the lowest per capita amount of water supply in the world. It is estimated that 7% of the entire Mediterranean population (28 million persons) lie below the poverty line of 500 m³/year per capita and another 29% (115 million persons) are below the threshold of 1000 m³/year per capita. In certain countries, exploitation indexes of renewable natural fresh water resources have reached 100%. The intensive extraction and use of water for domestic, agricultural and industrial purposes, without proper provisions for the protection of the resource, has led to serious water pollution of surface and ground water bodies. Agriculture consumes 70-80% of water in the Mediterranean countries. Many countries in the region are currently in a stage of institutional reform, orienting priorities and practices towards an integrated water resources management (IWRM) approach.

There is a need

- to strengthen and make more concrete the regional framework on IWRM and to meet the WSSD target to develop IWRM and water efficiency plans in all countries.
- to encourage the transformation of national water policies towards sustainability and to integrate water concerns into sectoral policies.
- to meet the WSSD target to halve the proportion of people who do not have access to safe drinking water and adequate sanitation.
- to build synergies by setting up active water partnerships at the regional and the national level.
- to build capacity, to raise public awareness and to educate the youth on water issues.

It is widely recognised that the development of effective multi-stakeholder partnerships is of major importance for responding to the present water challenges while inter-sectorial dialogues is a necessity in view of the looming water crisis. The Global Water Partnership - Mediterranean was created to respond to this demand.

1.b. The Global Water Partnership – Mediterranean (GWP-Med)

The Global Water Partnership-Mediterranean (GWP-Med) is a Regional Water Partnership of the Global Water Partnership (GWP). GWP-Med, in its present form, was created in 2002 and it is the successor partnership to the Mediterranean Technical Advisory Committee of GWP (MEDTAC), established in 1998.

GWP-Med is a platform bringing together competent organisations working regularly on water issues in the Mediterranean region. GWP-Med goal is to promote and exchange knowledge on IWRM for the sustainable use of the region 's water resources.

To achieve its goal, GWP-Med:

- § Promotes and sustains a strong partnership in the Mediterranean among competent organisations that have an impact on water management.
- § Makes the principles of sustainable use and integrated management of water resources (IWRM) widely known, recognised and applied by countries and all other stakeholders in the Mediterranean, through appropriate mechanisms for sharing information and experience.
- § Supports exemplary actions at local, national and regional level that demonstrate the value applicability and positive impact of the above principles.
- § Seeks and facilitates the appropriate international funding and involvement of international institutions for activities promoting IWRM.
- § Introduces, helps to implement and adapts to the specificities of the Mediterranean region, global initiatives launched or adopted by the GWP.

To deliver its work in the region, GWP-Med has a governance structure with four bodies: Membership Platform, Partnership Council, Advisory Board, Secretariat. Currently, the GWP-Med Membership Platform brings together 11 major Mediterranean networks of major stakeholders (Blue Plan/MAP UNEP, CEDARE, CEIR, CIHEAM, EMWIS, IME, MedCities, MedWet, MENBO, MIO-ECSDE, MWN) and, furthermore, 35 competent organisations, institutes and companies.

The eleven networks that consist the core group of GWP-Med are:

- Blue Plan (MAP/UNEP)
- CEDARE – Centre for Environment and Development in the Arab Region and Europe
- CEIR – Euro Mediterranean Network of Irrigators Communities
- CIHEAM – International Centre for Advanced Mediterranean Agronomic Studies
- EMWIS – Euro Mediterranean Water Information Systems Network
- IME – Mediterranean Institute for Water
- MedCities – The Mediterranean Cities Network
- MedWet – The Mediterranean Wetlands Initiative
- MENBO- Mediterranean Network of Basin Organisations
- MIO-ECSDE - Mediterranean Information Office for Environment, Culture and Sustainable Development

Some of the specific topics which GWP-Med's work focuses on are: Effective Water Governance, Raising of Awareness and Political Will for IWRM, Educating the Youth about Water, Groundwater Management, Drought Management, Water, Food and Environmental Interaction, Water and Poverty, Water and Climate Change, Water Demand Management.

2. The Regional Strategy and Work Plan 2004-2008

2.1. Purpose

The purpose of the present Regional Strategy 2004-2008 and overall Work Plan 2004-2006 is to :

- Provide an overall outlook of the planned GWP-Med activities and to establish a common understanding among partners and collaborating agencies.
- Plan the regional GWP-Med management and monitoring in order to allow for sufficient implementation capacity.
- Serve as a transparent reference framework for aligned financial and progress reporting.
- Estimate GWP-Med revenues on regional and central level.
- Link regional outputs to the global Strategy and Work Plan.

- Inform GWP about planned activities in the Mediterranean and about the required support from the central GWP Secretariat, the Technical Committee, and the Resource Centres.

2.2. Focus

The Regional Strategy 2004-2008 and overall Work Plan 2004-2006 focus:

- on priority Mediterranean themes where GWP-Med can make a difference with its activity,
- on regional processes where GWP-Med input can contribute substantially to needed developments,
- on follow up and expansion of successful on-going activities / processes,
- on issues and collaborations that can have multiplier effects and hopefully, will lead to long term collaborations, projects and new financial resources.

Therefore, the Regional Strategy, aims to:

- Solidify and expand GWP-Med, working towards its financial sustainability.
- Respond to the Mediterranean priorities identified in the Vision, Framework for Action (FFA) and Core for Action Plan by:
 - Continuing and enlarging the initiatives undertaken in previous years while securing the smooth continuation of already running Outputs and Activities having a multi-year term.
 - Tackling new issues of Mediterranean importance, promoting IWRM in the region.
- Respond to the GWP global orientations with emphasis to on-going Dialogues of high regional importance.
- Establish synergies with international and regional partners and initiatives.
- Assist in developing and/or adopting and modifying existing programmes to be implemented as tangible Associated Programmes in the region.

3. GWP-Med Objectives and Outputs

The GWP Strategy 2004-2008 describes the overall orientation of GWP action around the globe and should be regarded as a key reference document in describing the context of the GWP-Med regional Objectives.

GWP-Med, as a Regional Water Partnership, will prioritize on Mediterranean-wide and sub-regional activities, guided by country realities. In parallel and within its capacity, GWP-Med will extend activities responding to country priorities and needs. In the present document Activities are grouped in Objectives and Outputs. The Logical Framework Analysis of Goals, Objectives, Outputs and Activities is presented in Table 1. A Timetable for Implementation is presented in Table 2.

It should be noted that while Objectives are described separately, there is an emerging overlap between some of them during implementation. Moreover, some Objectives and Outputs, though without independent Activities budgeted, are retained in the GWP-Med Strategy and Work Plan in order to respond to administrative requirements of the global GWP Work Plan. The latter also allows for eventual adjustments and rationalization during implementation without restructuring the overall plan.

Objective 1: Facilitate IWRM water policy and strategies development at relevant levels

Objective 1 aims to assist the region and the Mediterranean countries in their water sector reforms and, more specifically, to help ensure that policies are developed within an IWRM framework, towards equity, efficiency and sustainability.

Output 1.1. Assist to achieve WSSD target on IWRM in the Mediterranean

GWP-Med will assist in meeting the World Summit on Sustainable Development (WSSD) target to prepare IWRM and water efficiency plans by 2005, becoming a strategic partner for regional and national implementation. Particular emphasis will be given to transboundary rivers, lakes and aquifers through the implementation of the Athens Declaration (May 2003), the main outcome of the International Conference on 'Sustainable Development for Lasting Peace: Shared Water, Shared Future, Shared Knowledge', 6-7 May 2003, Athens, Greece, hosted by the Government of Greece and the World Bank.

The Athens Declaration provides a framework for a long-term process to support cooperative activities for the management of shared water resources in the Mediterranean and Southeastern Europe and has concluded in four (4) Recommendations for actions:

- Rec. 1. Developing a Diplomacy for Environment and Sustainable Development
- Rec. 2. Southeastern Europe Transboundary River Basin and Lake Basin Management Programme
- Rec. 3. Mediterranean Shared Aquifers Management Programme
- Rec. 4. Assessment of Regional and National Frameworks to Implement Integrated Water Resources Management

An Implementation Plan is currently (Autumn 2003) elaborated by the core partners involved ie. Greek Government, World Bank and GWP-Med Secretariat and is foreseen to be presented and negotiated with international and regional funding agencies by the end of 2003.

The main activities within 2004-2006 include the following:

- *Activity 1.1.1: Elaboration of an assessment of regional and national frameworks to implement IWRM.* This comparative assessment will review the status of policy, legal, management and technical frameworks for both transboundary and national level application of IWRM. It will also identify actions that could be taken on a cooperative and/or individual basis to more fully address IWRM in planning and management programs. The activity responds to the implementation of Rec. 4 of the Athens Declaration.
- *Activity 1.1.2: Elaboration of guidelines and criteria for IWRM plans and water efficiency plans.* The activity responds to key preparatory actions for the implementation of Rec. 2 and 3 of the Athens Declaration. The activity will be linked with the related global process facilitated by GWP.
- *Activity 1.1.3: Establishment of a regional monitoring system of the process towards meeting the WSSD target for IWRM.* The activity responds to a horizontal action of the implementation of Rec. 2 and 3 of the Athens Declaration.

Based on the Implementation Plan of the Athens Declaration, more activities may emerge evolving provision of assistance for drafting and implementing IWRM and water efficiency plans in specific rivers lakes and aquifers in the region.

The monitoring activities for WSSD targets may be expanded to those related to Water Supply and Sanitation, pending on availability of funds.

Output 1.2. Facilitate the Dialogue on Effective Water Governance

The Mediterranean Dialogue on Effective Water Governance, run during 2002-2003 and led by MIO-ECSDE, will continue and become more focused. Many of the countries in the region are at various stages of revising their water laws and policies and of carrying out institutional reforms. This offers interesting opportunities for adopting and implementing IWRM principles and for the development of national and regional frameworks for action.

The main activities within 2004-2006 include the following:

- *Activity 1.2.1. Organisation of multi-stakeholder Dialogues at the country and/or local level.* Up to two (2) Dialogues will be organized per year on governance themes of national / local priority. The results of the national / local Dialogues will feed in the process of the regional Dialogue that will continue mostly through electronic exchange or through activities organized in conjunction with major regional events.
- *Activity 1.2.2. Facilitation and enlargement of the Circle of Parliamentarians.* The Circle of Parliamentarians was established in 2002 to promote interaction on sustainable development issues in the Mediterranean and currently comprises of 30 members. Water governance is a priority theme of the Circle. The activity includes the organization of annual meetings, networking and provision of information.
- *Activity 1.2.3. Facilitation and enlargement of the Circle of Media / Journalists.* The Circle of Media / Journalists was established in parallel with the Circle of Parliamentarians and currently comprises of 20 members. A GWP-Med Media Kit was produced as a tool to inform the media on water issues in the region and to raise their attention on related issues. The activity includes the organization of annual meetings, promotion and enrichment of the GWP-Med Media Kit, networking and provision of information.
- *Activity 1.2.4. Assessment on IWRM Legislation in the East Mediterranean and Balkan countries.* Expansion of the assessment already undertaken in South and North Mediterranean.

Output 1.3. Assist to develop the Mediterranean Component of the EU Water Initiative

The European Union Water Initiative (EUWI) was launched by the EU in Johannesburg as a key contribution to the Plan of Implementation of the WSSD and in particular in order to help achievement of water-related Millennium Development Goals (MDGs) and WSSD targets providing a platform for strategic partnerships. The EUWI seeks to make significant progress in poverty eradication and health, in the enhancement of livelihoods, and in sustainable economic development. The EUWI also seeks to serve as a catalyst for peace and security.

The Mediterranean Component (MED EUWI) is an integral part of the EU WI and shares its overall objectives. MED EU WI was announced in WSSD and it currently runs its Design Phase, giving particular emphasis to Mediterranean and Southeastern Europe priorities, according to needs and strategies defined in partnership with governments, the EU Commission and major stakeholders. MED EUWI is led by the government of Greece. The Secretariat of the Component has been undertaken by GWP-Med Secretariat.

The main objectives of the MED EUWI are to create a higher efficiency of water-related development by providing a platform to co-ordinate and streamline existing and future EU activities in the region, aiming to :

- Reinforce political commitment to action and raise the profile of water and sanitation with view to poverty reduction
- Promote better water governance arrangements including stronger partnerships between public and private sectors and local stakeholders and build institutional capacity
- Improve co-ordination and co-operation moving towards sector wide approaches, assisting multi-stakeholder processes to reinforce partnerships for action
- Develop regional and sub-regional co-operation by assisting in the application of integrated water resources management including transboundary waters to contribute to sustainable development and conflict prevention.
- Develop additional and innovative funding mechanisms and catalyze additional funding

Key areas where the MED EUWI could make a difference are likely to include:

- Promoting water as a cornerstone of sustainable development
- Raising the programmatic profile of water in PRSPs and NSSDs of partner countries
- Coordinating funding for water in a better way among the partners of the Initiative

- Linking together the wide range of financing ideas, networks and mechanisms that currently exist for water in the Mediterranean and Southeastern Europe
- Supporting better project preparation facilities
- Supporting the elaboration of a wider range of models for water sector restructuring in addition to involving private sector participation by competent international operators.

The MED EU WI will focus on the following Themes:

- Water supply and sanitation, with emphasis on the poorest part of the societies
- Integrated water resources management, with emphasis on management of transboundary water bodies
- Water, food and environment interaction, with emphasis on fragile aquatic ecosystems
- Non-conventional water resources

while as horizontal Themes are identified

- Transfer of technology, transfer of know how, capacity building and training on water issues
- Education

The main activity within 2004-2006 includes:

- *Activity 1.3.1. Running the Secretariat of the Mediterranean Component of the EU Water Initiative.* Within 2003, GWP-Med Secretariat as Secretariat of the MED EUWI assisted the Lead Country, Greece, to elaborate the Operation Plan of the MED EUWI Design Phase. Currently (Autumn 2003) the comprehensive MED EUWI Activity Plan 2004-2006 is under preparation and, according to schedule, will be delivered by the end of 2003. At the same time, negotiations are on-going with the EU Commission and EU Member States for securing adequate funding for its implementation. Further to the Secretariat's task, GWP-Med Partners may contribute through 'building blocks' and/or participate in related activities and demonstration projects that might emerge.

Only estimate of the core / basic operations of MED EUWI are budgeted in the present Work Plan.

- *Activity 1.3.2. Continuation of the activities relating to North Africa AMCOW and NEPAD.* Over the last decade, Africa has received high attention as regards water management, with a particular emphasis on water supply and sanitation. NEPAD, AMCOW, WSSD and the EU Water Initiative are among the recent political processes aimed to improve substantially conditions in Africa.

Assisted by geomorphology and traditional cultural links, North Africa is an African sub-region with strong Mediterranean orientation. This often leads to weak participation of North African states in pan-African processes and, at the same time, disregard by international mechanisms and investments made in the continent. However, water problems and needs of the people are equally important in North Africa.

The activity aims to assist in putting North Africa on track for assessing, planning, and monitoring the development of existing partnership activities and in-the-pipeline financial mechanisms for achieving the targets posed for drinking water, sanitation and IWRM, within the context of NEPAD, AMCOW, the African Component of the EU Water Initiatives, etc,

Following activities undertaken during 2003, links of GWP-Med with pan-African processes will be further developed, aiming to raise awareness on the North African water realities and needs and to facilitate more active participation of North African partners in related initiatives.

Objective 2: Develop programmes and tools in response to regional/country needs

Objective 2 aims to further consolidate and develop more IWRM programmes and tools.

Output 2.1. Facilitate the development of global Dialogues and APs in the Mediterranean.

There are a number of global Dialogues as well as Associated Programmes (APs) addressing key water issues in which GWP actively participates or supports. Already effort has been to 'regionalize' such processes and in the present period these should become operational.

Related project proposals have been developed and within 2004-2006 the following processes will be developed:

- *Activity 2.1.1. Water, Food and Environmental Interaction (WFEI), with emphasis on Mediterranean wetlands of the North Africa and Middle East.*

A proposal has been developed by MedWet within the GWP-Med framework for a programme on WFEI, with emphasis in ecologically important areas, and in particular wetlands, of the sub-regions of North Africa and Middle East.

The main objective of the DWFEI is to assist in improving water resources management for agricultural production and environmental security in the Mediterranean countries. Building bridges between the critical sectors involved responsible for policymaking and implementation at both regional and national/local level is a key element for bringing change.

The programme comprises a diverse set of horizontal activities like elaboration of assessments, development of strategies, capacity building and training, awareness raising, etc. as well as targeted interventions, development of participatory processes and building of synergies for action at the local level.

Only estimate of the core / start-up operations of the WFEI programme are budgeted in the present Work Plan.

- *Activity 2.1.2. Integrated Groundwater Resources Management (IGWRM), with emphasis on North Africa and Middle East.*

A proposal has been developed by CEDARE within the GWP-Med framework for a programme on IGWRM, with emphasis in the sub-regions of North Africa and Middle East. The main themes addressed by the IGWRM programme are:

- Protection of groundwater for potable water supply.
- Optimal and sustainable management of stressed aquifers.
- Regional sustainable management of groundwater aquifers.

The programme comprises a diverse set of activities like elaboration of assessments, development of strategies, capacity building and training courses, awareness activities, etc. within the following main outputs:

- Establishing partnerships and mobilizing political will
- Building strategic alliances for action
- Promoting good practices
- Developing and implementing regional actions

Only estimate of the core / start-up operations of the IGWRM programme is budgeted in the present Work Plan.

- *Activity 2.1.3. Water and Climate Change.*

GWP-Med will contribute to the continuation in the region of the global Dialogue on Water and Climate Change. Emphasis will be given in following up on the Mediterranean dialogue on Water, Wetlands and Climate Change (organized in 2002), through dissemination of knowledge and material produced and targeted intervention focusing more on priority issues emerged.

Moreover, operational links will be facilitated with the MEDROPLAN programme (MEDA project led by CIHEAM-Zaragoza) on developing strategies for responding to droughts in the Mediterranean. The organization of a joint workshop on the issue is foreseen for 2004.

- *Activity 2.1.4. Wastewater Management and Reuse*

GWP-Med will contribute in promoting wastewater management and reuse policies as well as best practices on innovative methodologies through dissemination of knowledge and material produced and targeted intervention focusing more on priority issues emerged.

Output 2.2. Assist to achieve water related MDGs and WSSD targets in the Mediterranean

Responding to MDGs and WSSD targets (other than the IWRM target) relevant to the Mediterranean, GWP-Med has been instrumental in launching two regional Type II Initiatives in Johannesburg, one addressing water and poverty and a second one on education.

The main activities within 2004-2006 include the following:

- *Activity 2.2.1. 'Euro-Mediterranean Water and Poverty Facility' (WPF).* WPF has as main target to contribute to halve the proportion of people of Mediterranean countries lacking access to safe and clean drinking water and sanitation. WPF aims to serve the poorest part of the societies of the Mediterranean countries, with initial emphasis on urban centres of North Africa.

WPF, launched at WSSD, is a Type 2 Initiative led by the governments of Egypt, Greece and GWP-Med. WPF is a 'building block' of the EU Water Initiative. The initiative is supported by the governments of Egypt, Greece, Morocco and Tunisia, intergovernmental organizations (ie. CEDARE, EU, OECD, UNEP/MAP, World Bank/METAP etc.), regional networks of different discipline (ie. EPE, IME, MIO-ECSDE, RAED) and local authorities (ICLEI, MedCities).

WPF is expected to succeed its operational objectives by 2010. Phase I (2004-2006) of the WPF has as main objectives:

- within 2004, the setting up of its governing and administrative structure; the development of the knowledge base; the elaboration of strategies; the creation of dynamic partnerships (with governments, local authorities, water utilities, private sector, NGOs); the identification of suitable cases for intervention and the initiation of negotiations at the national / local for implementation of activities.

- within 2005-6, the finalization of negotiations and the intervention on running and new (under development or in the pipeline) large scale projects for water supply and sanitation infrastructures in urban centres of North Africa. The initiative foresees the assessment and facilitation of twelve (12) poverty reduction projects dealing eg. with water networks expansions and/or reconstructions to respond to the needs of the poor, with anti-flood interventions in the less developed urban areas, with adjustment and rescheduling of the pricing regimes and policies, with examination for suitable provisions and amendments on the design and/or operation of major water transfer infrastructures (dams, river diversions, etc.). At the same time, emphasis will be given to capacity building with appropriate training of administrators and technicians of national and local governments.

Only estimate of the core / basic operations of WPF are budgeted in the present Work Plan.

- *Activity 2.2.2. 'Mediterranean Education Initiative for Environment and Sustainability, with emphasis on Water and Wastes (MEDIES)*. MEDIES aims to facilitate the educational community (educators and students) to contribute in a systematic and concrete way to the implementation of Agenda 21 and the MDGs, through the application of innovative educational programs in the Mediterranean countries. MEDIES has two focus themes / components: Water and Wastes. Emphasis is given to curricular educational objectives and methodological approaches such as the:

- Promotion of the collaboration (information and "know how" exchange) of all involved partners, at all levels in order to strengthen the links between formal, non formal and informal educators and institutions.
- Exploitation of the existing knowledge and experience in educational matters as well as of national needs, policies, methodologies and evaluations in order to fully exploit the differences and similarities between the Northern-Southern Mediterranean countries.
- Training of trainers (educators) through capacity building programmes in teaching, designing and producing innovative educational material, before and during the implementation of the projects.
- Support of the schools of the region with relevant educational material on crucial issues for the region such as the management of freshwater and solid wastes.

MEDIES is a Type II Initiative, launched in Johannesburg, and is led by Greece, UNESCO, UNEP/MAP and MIO-ECSDE while GWP-Med is the primary partner for the Water component. More than 30 partner entities are involved in MEDIES development, among them the governments of Albania, Cyprus, Egypt, Italy, Palestinian Authority, Slovenia and Tunisia as well as IGOs, NGOs and Universities. A major product of MEDIES is the Educational Kit 'Water in the Mediterranean' which has been produced in 8 languages of the Mediterranean region.

Only the core / basic operations of MEDIES are budgeted in the present Work Plan.

Both Type II Initiative (WPF and MEDIES), which are also included in the Portfolio of Water Actions of the 3rd World Water Forum, comprise a diverse set of activities that will be foreseen to be implemented by a wide partnership (including many GWP-Med Partners) according to their respective work plans.

Output 2.3. Respond to calls for tenders on priority themes and / or expand into new fields of IWRM activities.

Output 2.3 comprises of one general Activity that will be undertaken mainly by the GWP-Med Secretariat and interested partners.

Activity 2.3.1. Respond to calls for tenders on priority themes and / or expand into new fields of IWRM activities. In order to access adequate funds for the implementation of the GWP-Med Work Plan 2004-2008, related project proposal should be prepared and submitted. The themes for project proposals will be selected according to: GWP-Med priorities, interest and expertise of partner organisations (providing opportunities to work together), already running processes that have to be supported, new IWRM themes of regional importance. Among the primary bodies to be approached are the EU Commission, International Funding Institutes and governments. In addition, private companies are among the target sectors to be addressed for fund raising.

Output 2.4 Adapt existing IWRM tools and practices into regional realities and disseminate knowledge

Output 2.4 comprises of one general Activity and will be linked with and concretized through specific actions of related Outputs and Activities of Objectives 1 and 2.

Activity 2.4.1. Adapt existing IWRM tools and practices into regional realities and disseminate knowledge. GWP is already producing methods and tools for IWRM. These need to be carefully adapted to the Mediterranean context, packaged and disseminated to targeted stakeholders and the public and/or tested through application in selected pilot cases and further refined. As a multi-stakeholder and centrally placed network, GWP-Med will facilitate networking and exchange of information and experiences at the regional and, within its capacity, at country level.

Output 2.5. Assist to respond to water problems in urban areas

Output 2.5 comprises of one overall Activity that aims to assist in responding to water problems in urban areas. Output 2.5 would be led by MedCities and would be developed with the assistance of interested GWP-Med and other partners.

Activity 2.5.1. Assist to respond to water problems in urban areas. The activities foreseen involves methodology development, pilot implementation and capacity building for:

- Use of the polluted underground urban water for secondary uses (public parks and gardens, street cleaning, etc),
- Prevention and control of urban flooding including regulations on surface runoff conservation from new urbanisation.
- Savings at home, commercial and services level including installation of saving kits in the taps, showers, toilets etc

Objective 3: Ensure linkages between GWP and other frameworks, sectors and issues

Objective 3 aims to ensure that the IWRM principles are taken into consideration in the programmes that derive from other frameworks, sectors and issues. Those principles should particularly be acknowledged within the 'out of the box' programmes – such as trade, economic growth, global investment, environment, etc. – that have impact on water.

Output 3.1. Establish / consolidate operational links with key organisations

Output 3.1 comprises of one overall Activity that will be undertaken primarily by the GWP-Med Secretariat, the Chair and the members of the Partnership Council.

Activity 3.1.1 Establish / consolidate operational links with key organizations. The Mediterranean is a region with long-lasting and successful collaboration schemes at all levels (governmental, NGO, professional, multi-partner, etc.). GWP-Med has established collaborations with key regional and global organizations and initiatives. GWP-Med will follow important regional processes directly related to water and/or having wider scope (eg. under MAP/UNEP, MCSD, Euro-Mediterranean Partnership, WWC), while putting more emphasis on targeted initiatives and platforms at regional (World Bank MENA Water Initiative, UNDP, UNESCO, FAO, IFAD, IUCN, Ramsar, WWF, IDRC, USAID, CIDA, IDB) and country level. Particular emphasis will continue to be given in developing collaborations with the Commission of the European Union. Such collaborations should be gradually shifted to effective operational linkages with a view to promoting and implementing IWRM. In addition, more effective integration with globally led GWP initiatives will be pursued.

Objective 4: Establish and consolidate GWP partnerships at relevant levels

Objective 4 aims to develop a functional and focused regional network and assist in the establishment of GWP Country Water Partnerships in the Mediterranean. It is only through strong partnerships, involving different stakeholders at different levels, that IWRM can be effectively promoted and implemented. Objectives 4 and 5 have an obvious operational link.

Output 4.1. Build capacity of the GWP-Med membership on IWRM

Participative approach to management, though it is recognised as a key component of water governance and a principle for both effective basin and irrigation management, is still encountering barriers to its application. This is mostly due to lack of will, understanding, references indicators and poor cooperation between users sectors. Recently, new water related organisations established regional networks. They were assisted by GWP-Med and they are sitting already in its Partnership Council. These are MENBO/REMOC which is the Mediterranean Network of Basin Authorities within the INBO umbrella and, EIC which is the Euro-Mediterranean Network of Irrigators. At the same time, an important partner remains the local authorities, with its regional network MedCities which has also entered GWP-Med..

The main activities within 2004-2006 include the following:

Activity 4.1.1. Capacity building on IWRM, with emphasis on irrigation.

Activity 4.1.2. Capacity building on IWRM, with emphasis on river basin management.

Activity 4.1.3. Capacity building on IWRM, with emphasis on local authorities and urban water management

At least one capacity building / training-at-work activity will be organized per year. It is foreseen that each activity would be attended by members of at least two networks, aiming to further integrate experiences and views from different sectors.

Output 4.2. Support to establishment of Country Water Partnerships in the Mediterranean.

The establishment of self-sufficient Country Water Partnerships (CWPs) is considered as an important means for promoting IWRM at national level.

Activity 4.2.1. Support for the establishment of Country Water Partnerships.

The establishment of three CWPs by 2007 will be supported. This includes the newly established Egyptian Water Partnership. Emphasis will be given in assisting new CWPs to develop and manage their respective programmes, to ensure relevance, impact and financial independence. In 2004, the development of the newly established Egyptian Water Partnership will be supported. Moreover, as a pilot case, the membership of different GWP-Med networks in a country will be brought together to cooperate in boosting the establishment of the national partnership.

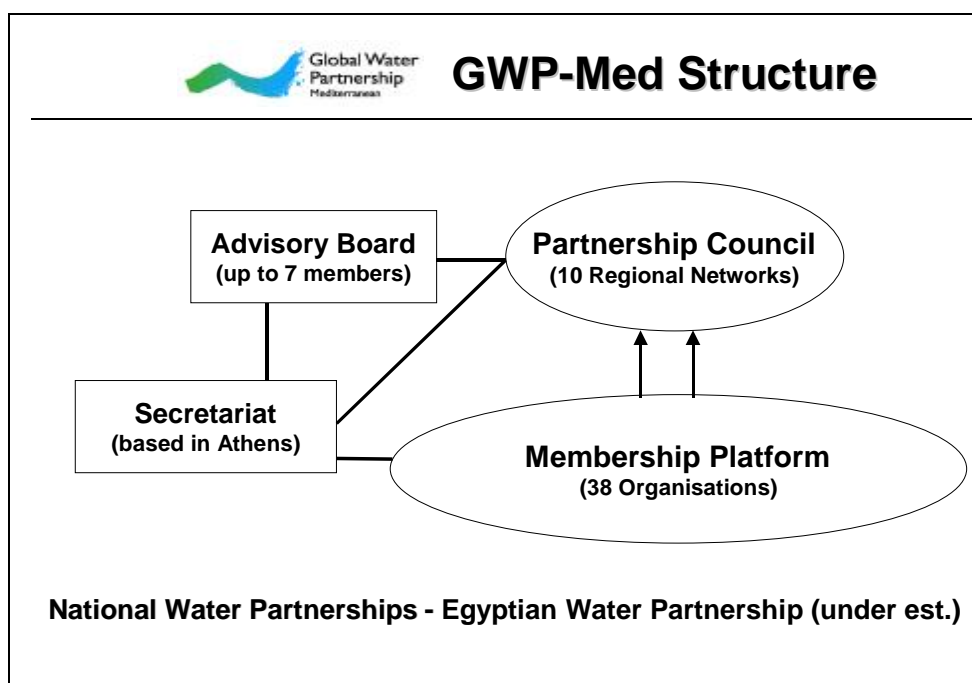
Objective 5: Effectively develop and manage the GWP network
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Objective 5 aims to ensure the efficient operation of the GWP-Med network and foster synergy and coherence across the different Objectives. It also aims to securing competence with the GWP approach and IWRM objectives and practices, monitoring and evaluating impacts from the work and ensuring that efforts and positive results can be sustained. Related activities include communications, administration, and information management.

Maintaining an active and enlarging partnership, ensuring quality use of the GWP 'brand name', strengthening GWP's image as a neutral platform as well as facilitating funding of the network, are among key activities of the Objective. Close operational links with the GWPO Secretariat, the GWP organs and the other GWP regions are integral part of the activities.

The *GWP-Med Partnership Council (PC)* will overview the overall Work Plan 2004-2008, ensuring coherence during its implementation. The PC will be assisted by the *GWP-Med Advisory Board (AB)*, providing quality control in the process and outputs. The *GWP-Med Secretariat* will be responsible for implementing the relevant decisions of the PC, being in charge of the coordination of the Work Plan in close collaboration with the respective Activity Leaders, as well as, with GWP HQ. The *GWP-Med Membership Platform* will be involved as

much as possible in the implementation of the Work Plan activities. The *GWP-Med Secretariat*, through the *Host Institute*, will be responsible for the financial administration of the Work Plan. The *GWP-Med Chair* is responsible for the supervision of finances. The roles and terms of all the aforementioned GWP-Med organs are described in the GWP-Med Terms of Reference. The following scheme presents the organs of GWP-Med.



External evaluations of the overall GWP-Med performance are foreseen for 2005 and 2008.

4. Means

Evidently, water issues in the Mediterranean are diverse while financial means that could become available are not unlimited and certainly not enough to respond to all challenges. The Mediterranean is gradually considered among the economically better off, if not "developed" areas while recent global events (like WSSD) have considerably shifted interest to other regions like Africa and EECAA, which face severe water problems. As a consequence, donors' focus has re-directed primarily to these areas. Nevertheless, the needs in the Mediterranean are still quite high and demanding. At the same time, there are opportunities for fundraising in the region and procedures exist, mostly through call for proposals, supported by major institutional donors.

An estimated budget 2004-2008 is presented in Table 3. The budget for each year is divided in two columns under the titles 'Core' and 'Other'.

The 'Core' budget corresponds to the funds that are requested through the central GWP fundraising, earmarked for the support of the GWP regions. The importance of the 'Core' budget should be highlighted, since it secures the smooth function of the regional organs and the running of basic activities. In case more 'Core' funds will become available these could be easily absorbed in activities by GWP-Med.

The budget under 'Other' presents an estimate of the funds that should be raised in the region by GWP-Med organs and the Partners, in money or in kind, in order to implement properly the planned activities. These funds are not secured at the moment (September 2003) and though some figures are optimistic, all efforts will be undertaken to obtain the resources indicated through established or new processes and collaborations.

In the same spirit, Table 4 presents the budget and distribution of tasks of the Work Plan 2004 while Table 5 analyses the costs for the running of GWP-Med Secretariat and the GWP-Med basic organs.

Table 1. Logical Framework Analysis for GWP-Med Regional Strategy 2004-2008

	Intervention logic	Objectively measurable and verifiable indicators	Sources of verification	Important assumptions
Goal	Promote and exchange knowledge on IWRM for the sustainable use of the region's water resources	Implementation of IWRM practices promoted in the Mediterranean, reaching GWP-Med objectives	IWRM programme at regional and country level	Support to the GWP-Med programme and mobilization of the necessary funds
Obj. 1	1. Facilitate water policy development and preparation of national IWRM plans			
Out.1.1.	1.1. Assist to achieve WSSD target on IWRM in the Mediterranean			
	Act.1.1.1. Assessment of regional and national frameworks to implement IWRM	Assessment elaborated and publicized	Assessment report	Implementation Plan of the Athens Declaration becomes operational
	Act. 1.1.2. Elaboration of guidelines and criteria for IWRM and water efficiency plans	Guidelines and criteria developed and applied	Guidelines and criteria	
	Act. 1.1.3. Monitoring of IWRM application	Monitoring system becomes operational	Monitoring reports	
Out.1.2.	1.2. Facilitate Dialogue on Effective Water Governance			
	Act. 1.2.1. Facilitation National Dialogues on Effective Water Governance	Up to two (2) national / local dialogues organized per year	Reports of national dialogues	Engagement of partners at national / local level
	Act. 1.2.2. Facilitation of the Circle of the Parliamentarians	Annual meetings organized and network facilitated	Report of annual meeting, report of the implementation of the Circle's work plan	Commitment by Parliamentarians
	Act. 1.2.3. Facilitation of the Circle of Media / Journalists	Annual meetings organized and network facilitated	Report of annual meeting, report of the implementation of the Circle's work plan	Commitment by Media / Journalist
	Act. 1.2.4. Assessment on IWRM legislation in East Mediterranean and Balkan countries	Assessment elaborated and publicized	Assessment report	Engagement of partners at national / local level
Out.1.3.	1.3. Assist to develop the Mediterranean Component of the EU Water Initiative			
	Act. 1.3.1 Running the Secretariat of the Mediterranean Component	Secretariat of the Mediterranean Component facilitated	Report of the Secretariat 's operations	Activity Plan 2004-2006 of the MED EUWI becomes operational
	Act. 1.3.2. Continuation of the activities relating to North Africa AMCOW and NEPAD	Support to / organization of North Africa AMCOW Meeting(s), regular briefings	Report(s) of meetings, briefings	Engagement of AMCOW partners, acceptance of the GWP-Med role
Obj. 2	2. Develop programmes and tools in response to regional/country needs			
Out. 2.1.	2.1. Facilitate the development of global Dialogues and APs in the Mediterranean			

	Intervention logic	Objectively measurable and verifiable indicators	Sources of verification	Important assumptions
	Act. 2.1.1. Water, Food and Environmental Interaction (WFEI)	Full development and implementation of the WFEI programme	WFEI programme documents and reports	WFEI programme becomes operational
	Act. 2.1.2. Integrated Groundwater Management (IGWRM)	Full development and implementation of the IGWRM programme	IGWRM programme documents and reports	IGWRM programme becomes operational
	Act. 2.1.3. Water and Climate Change	Workshop organised	Report of the Workshop	
	Act 2.1.4. Wastewater Reuse	Development and implementation of a Wastewater reuse programme	Wastewater reuse documents and reports	Wastewater reuse documents and reports.
Out. 2.2	2.2. Assist to achieve water related MDGs and WSSD targets in the Mediterranean			
	Act. 2.2.1. Euro-Mediterranean Water and Poverty Facility (WPF)	Implementation of the WPF work plan	WPF programme documents and reports	WPF programme becomes operational
	Act. 2.2.2. Mediterranean Education Initiative for Environment and Sustainability	Implementation of the MEDIES work plan	MEDIES programme documents and reports	MEDIES programme continues
Out. 2.3.	2.3. Respond to calls for tenders on priority themes and / or expand into new fields of IWRM activities			
	Act. 2.3.1. Respond to calls for tenders on priority themes and / or expand into new fields of IWRM activities	At least two project proposal prepared and submitted per year	Project proposals	Voluntary work provided by partners
Out. 2.4.	2.4. Adapt into regional realities and disseminate knowledge on existing IWRM tools and practices			
	Act. 2.4.1. Adapt into regional realities and disseminate knowledge on existing IWRM tools and practices	Dissemination of IWRM knowledge and practices through implementation of other related Activities	Reports of activities	Related actions undertaken within Activities of Objectives 1 and 2
Out. 2.5.	2.5. Assist to respond to water problems in urban areas			
	Act. 2.5.1. Assist to respond to water problems in urban areas	Full development and implementation of the urban areas programme	Urban areas programme documents and reports	Urban areas programme becomes operational
Obj. 3	3. Ensure linkages between GWP and other frameworks, sectors and issues			
Out. 3.1.	3.1. Establish / consolidate operational links			
	Act. 3.1.1. Establish / consolidate operational links with key organisations	Links with international and regional institutes further developed and concretized with specific joint activities	Secretariat's report Related MoU	Cooperation commitment by international and regional organizations
Obj. 4	4 Establish and consolidate GWP partnerships at relevant levels			
Out. 4.1.	4.1. Build capacity of the GWP-Med membership on IWRM			

	Intervention logic	Objectively measurable and verifiable indicators	Sources of verification	Important assumptions
	Acti. 4.1.1. Capacity building on IWRM, with emphasis on irrigation	One capacity building / training course organized and attended by about 25 participants	Report and material of the course	Active involvement of the partner organisations
	Act. 4.1.2. Capacity building on IWRM, with emphasis on river basin management	One capacity building / training course organized and attended by about 25 participants	Report and material of the course	
	Act. 4.1.3. Capacity building on IWRM, with emphasis on local authorities and urban water management	One capacity building / training course organized and attended by about 25 participants	Report and material of the course	
Out 4.2.	4.2. Support to establishment of Country Water Partnerships in the Mediterranean			
	Activity 4.2.1. Support the establishment of Country Water Partnerships	Three CWPs established within a period of four years	CWPs ToR	Commitment and active engagement of national stakeholders
Obj. 5	5. Effectively develop and manage the GWP network			
	GWP-Med administration and function of organs	<ul style="list-style-type: none"> • Reports, audits, background documents, and other secretariat documents prepared and approved by GWP-Med Partnership Council • Two meetings of GWP-Med Partnership Council properly organised and follow up • Two meetings of the GWP-Med Advisory Board organized and follow up • Screening of development opportunities (funding, collaborations, etc.) • Expansion of GWP-Med partnership • Maintenance of the web-page 	<ul style="list-style-type: none"> • Reports, audits background documents, and other secretariat documents • Minutes of the GWP-Med Partnership Council Meetings • Minutes of the GWP-Med Advisory Board meetings • Project proposals and new collaborations • New member organizations join in the partnership • Web page updated 	Active partners Overcome staff shortages

Table 2. Implementation Plan 2004-2005

OUTPUTS AND ACTIVITIES	YEAR				
	2004	2005	2006	2007	2008
Objective 1 - Facilitate IWRM water policy and strategies development at relevant levels					
<i>Output 1.1. Assist to achieve WSSD target on IWRM in the Mediterranean</i>					
Activity 1.1.1. Assessment of regional and national frameworks to implement IWRM					
Activity 1.1.2. Elaboration of guidelines and criteria for IWRM and water efficiency plans					
Activity 1.1.3. Monitoring of IWRM application					
<i>Output 1.2. Facilitate the Dialogue on Effective Water Governance</i>					
Activity 1.2.1. Facilitation National Dialogues on Effective Water Governance					
Activity 1.2.2. Facilitation of the Circle of the Parliamentarians					
Activity 1.2.3. Facilitation of the Circle of Media / Journalists					
Activity 1.2.4. Assessment on IWRM legislation in East Mediterranean and Balkan countries					
<i>Output 1.3. Assist to develop the Mediterranean Component of the EU Water Initiative</i>					
Activity 1.3.1 Running the Secretariat of the Mediterranean Component					
Activity 1.3.2. Continuation of the activities relating to North Africa AMCOW and NEPAD					
Objective 2 – Develop programmes and tools in response to regional/country needs					
<i>Output 2.1. Facilitate the development of global Dialogues and APs in the Mediterranean.</i>					
Activity 2.1.1. Water, Food and Environmental Interaction					
Activity 2.1.2. Integrated Groundwater Management					
Activity 2.1.3. Water and Climate Change					
Activity 2.1.4. Wastewater reuse					
<i>Output 2.2. Assist to achieve water related MDGs and WSSD targets in the Mediterranean</i>					
Activity 2.2.1. Euro-Mediterranean Water and Poverty Facility					

OUTPUTS AND ACTIVITIES		YEAR				
		2004	2005	2006	2007	2008
	Activity 2.2.2. Mediterranean Education Initiative for Environment and Sustainability					
<i>Output 2.3. Respond to calls for tenders on priority themes and / or expand into new fields of IWRM activities</i>						
	Activity 2.3.1. Respond to calls for tenders on priority themes and / or expand into new fields of IWRM activities					
<i>Output 2.4 Adapt into regional realities and disseminate knowledge on existing IWRM tools and practices</i>						
	Activity 2.4.1. Adapt into regional realities and disseminate knowledge on existing IWRM tools and practices					
<i>Output 2.5. Assist to respond to water problems in urban areas</i>						
	Activity 2.5.1. Assist to respond to water problems in urban areas					
Objective 3 - Ensure linkages between GWP and other frameworks, sectors and issues						
<i>Output 3.1. Establish / consolidate operational links</i>						
	Activity 3.1.1. Establish / consolidate operational links with key organisations					
Objective 4 – Establish and consolidate GWP partnerships at relevant levels						
<i>Output 4.1. Build capacity of the GWP-Med membership on IWRM</i>						
	Activity 4.1.1. Capacity building on IWRM, with emphasis on irrigation					
	Activity 4.1.2. Capacity building on IWRM, with emphasis on river basin management					
	Activity 4.1.3. Capacity building on IWRM, with emphasis on local authorities and urban water management					
<i>Output 4.2. Support to establishment of Country Water Partnerships in the Mediterranean</i>						
	Activity 4.2.1. Support the establishment of Country Water Partnerships					
Objective 5 - Effectively develop and manage the GWP network						
	GWP-Med administration and function of organs					
	External evaluation					

